

TABLE OF CONTENTS

INTRODUCTION

Adapting our Institutions and Policies to the Changing Environment	7
Decentralisation, Local Management: Challenges for a New Europe	13

PART 1: DECENTRALISATION OF THE PUBLIC EMPLOYMENT SERVICE

Summary of Discussions	17
The Italian Reform from a Regional Perspective: Veneto	29
Lessons from Decentralisation in Canada	35
The Challenges of Decentralisation in France: the Poitou-Charentes Region	41
Taking Decentralisation a Step Further: Sub-Regional Employment Policy in Flanders	51
Regionalisation through Centralisation: the Case of Switzerland	57
Regionalising Policy: Innovations in Friuli-Venezia Giulia	61
The Point of View of a Region Benefiting from High Autonomy: Valle d'Aosta	65
A New Stage of Decentralisation in Mexico: Granting Autonomy to the States	67
A Decentralised Model Taking Shape in New Zealand	71
The Reform of the Public Employment Service in Spain	79
Decentralisation in Poland: a Challenge in View of EU Membership	83
Towards Regional Partnerships in the Czech Republic	85
Quebec's Choices: Partnership, Local Management and Activation	89
Centralised Information Technology and Decentralised Employment Service: A Successful Combination in the United States	95
Activating Policies at Local Level in Denmark	101
Co-ordinating Policies in Federations: Russia	105
Network-Building for Effective Regional Policy	107

MINISTERIAL STATEMENTS

Local Partnerships in the UK: a Key for Effective Welfare to Work Policies	109
Sweden: Local Innovations within a National Policy Framework	115
A Decentralisation Reform Adapted to Italy's Economic and Social Diversity	117
Towards a More Flexible Public Employment Service in Turkey	123
Ireland: an Area-Based Strategy for both Economic and Employment Development	125

PART 2: LOCAL PARTNERSHIPS

AND OTHER FLEXIBLE INSTITUTIONAL ADJUSTMENTS

Summary of Discussions	131
An Introduction to Local Partnerships and Institutional Flexibility	149
Co-ordinating Policies in an Integrated Approach: the Austrian Challenge	155
Denmark: Decentralisation within Tripartism	161
Decisions Taken on a Partnership Basis at All Levels: Portugal	165
Local Management in Economies in Transition: The Positive Experience of Hungary	173
The Contribution of Local Partnerships to Employment Services in Ireland	177
Local Management within an Integrated Approach: North Rhine-Westphalia's Achievement	185
Towards Self-Reliance of Aboriginal People in Canada: Empowerment in Labour Market Policy	191
Luxemburg, Too, Reaps the Benefits of Local Management	195
Efficient Local Management by Cities: Barcelona	199
Welfare to Work in a Decentralised Framework: Philadelphia's Challenges	205
Innovations by Cities: The Vienna Employees Assistance Fund	209
Creating Jobs and Enterprises that Answer Local Needs	213

CONCLUSION

The Italian Reform in Perspective: Towards Integrated Policies To Reconcile Competitiveness and Social Cohesion,	215
Give Policy-Making a Territorial Dimension	217

ANNEXES

Agenda	223
Main Issues for Discussion	229
List of Participants	239